Champions of Change for Over 75 Years
The Fulton-DeKalb Hospital Authority (FDHA) helps to improve the health of Fulton County and DeKalb County communities by ensuring that quality care is provided through Grady Health Systems (GHS) and supports the indigent and medically underserved in preventing diseases that could bring them to the Emergency Room (ER). We do this through:

- Oversight of GHS
- Providing healthcare education to the community
- Advocacy of positive health initiatives
- Collaborative partnerships with organizations whose mission align with our goals.

The Fulton-DeKalb Hospital Authority (FDHA) envisions a future where residents of DeKalb and Fulton Counties are healthy and thriving.

The blue and black cross you see represents “health” in general and the use of dots to make the cross represents the diverse stakeholders Grady Health System serves. The two black connected dots represent the two counties of Fulton and DeKalb that are connected to ensure the best health of the citizens. The four blue connected dots represent the connected mission of The Fulton-DeKalb Hospital Authority. The use of the color blue is associated with health and healing and represents knowledge, power, integrity and seriousness. The black color is associated with power and formality.
Friends,

I am proud of the progress The FDHA has made over the last 75 years in addressing the health status of the communities that we serve. In addition to our oversight of Grady Health System, we’ve been laser focused on sharing meaningful health promotion programs and services with citizens of Fulton and DeKalb Counties. Since our beginning in 1941, we have stayed true to our mission, and that is to meet the unmet needs of the indigent and medically underserved. With every program we support and dollar we invest, our goal is for The FDHA to improve health outcomes of our citizens and promote the work of Grady Health System.

Did you know Grady is:
• the hospital where 25 percent of all doctors in the state of Georgia either trained or spent time learning?
• the only level I trauma center within 100 miles of Atlanta?
• the number one provider of service for those with Sickle Cell in the state of Georgia?
• treating more than 50% of all HIV/AIDS cases in the state of Georgia?
• unmatched in having Burn, Diabetes and Breast Cancer Centers?
• one of the top five stroke centers in the country?

As we look back 75 years, and propel forward for many, many more, I can’t help but see the positive footprint on health outcomes The FDHA has made working side by side with our valuable community partners. With our emphasis on encouraging preventive care and funding of programs and services that encourage people to utilize a doctor’s office, neighborhood clinics, community health centers, as opposed to the emergency room for primary care, we are helping to save resources for true, unavoidable emergencies. We also continue to increase our invested time and financial support in the communities we serve. I truly believe you can’t move the needle on improving health in a community and be a champion of change without investing time and resources. We do so annually with the Health Summit, Community Partnership Grants, Community Outreach, Community Forums, and celebrating Healthcare Champions who share our mission and vision and a host of other initiatives.

On behalf of the Board of Trustees, thank you for your commitment and support during our first 75 years. We look forward to continuing our work as champions of change together with our partners as we serve the underserved.

Thomas W. Dortch, Jr.
Chair, Board of Trustees
The Fulton-DeKalb Hospital Authority
For 75 years, The Fulton-DeKalb Hospital Authority (The FDHA), owner of the Grady Health System, has been a champion of change and dedicated to meeting the health needs of the indigent and medically underserved. FDHA’s mission is to improve the health status of citizens of all income levels within Fulton and DeKalb Counties. We diligently promote improved community health outcomes through education, advocacy and collaborative partnerships. Here are some of the ways in 2016, a milestone year in our history, we have made a difference in the lives of individuals and families in the communities we serve.

17,424 Citizens in Fulton and DeKalb Counties directly benefited from all of the programs, initiatives and partnerships.

$458,512 was invested in addressing and enhancing community health by The FDHA giving grants to nonprofit organizations dedicated to achieving positive health outcomes for citizens in Fulton and DeKalb Counties.

34 Non-Profit Organizations received technical assistance and training from The FDHA to build capacity to deliver tailored healthcare programs and services to the community.

176,562 Uses of Network of Care in 2016 which serves as a resource for individuals, families and agencies concerned with community health. As a one-stop-shop, it features zip code level health outcome and demographic data for the two counties, best practices for interventions and health promotion programs, legislative updates and national health outcome data.
Building Healthy Communities: One Step at a Time

The FDHA’s 5th Annual Health Summit

One of our flagship community programs that sprouted from a mere seed of an idea more than 5 years ago to a premier, free community event is our Annual Health Summit. The FDHA’s 5th Annual Health Summit’s theme in 2016 was Building Healthy Communities: One Step at a Time. At the Summit, we informed, educated and engaged participants, which included the general public, leaders of non-profit organizations, community and government leaders, and those in the clinical and healthcare professions. Attendees benefited from a full day packed with powerful panels and sessions on various health-related subjects, to a town hall. Additional resources were shared through the summit’s follow up community forums. For the 5th year in a row, The FDHA’s Annual Health Summit was powerful and impactful for those who attended, as shown by attendee comments, such as:

“The vendor room was an excellent choice. I hope you continue to have it.”

“All subjects were of interest so I wish there was more available time to attend more than two workshops. The entire summit was great.”

600 People attended The FDHA 5th Annual Health Summit: Building Healthy Communities: One Step at a Time and Follow Up Forums that addressed prevention tactics and resources.

Every year, The FDHA builds and provides a resource guide to point people in the direction of meaningful, legitimate, free and cost-effective resources. This goes hand in hand with our annual Health Summit, Follow Up Forums, awarding Community Health Grants, and additional community health organization trainings including Network of Care, grant writing, and partnership training.
As Champions of Change We Celebrate Our Past — Present — Future
1941–2016

In 1941, The Fulton-DeKalb Hospital Authority became the owner of Grady Memorial Hospital. In accordance with the Georgia Hospital Authorities Law (“HAL”) the Board of Commissioners of Fulton County and the Board of Commissioners of DeKalb County adopted resolutions establishing the Fulton-DeKalb Hospital Authority (The “FDHA”). From 1941 through 2008, The FDHA owned and operated the hospital facility known as Grady Memorial Hospital (“GMH”) and has expanded over the years to include additional clinical and other facilities, which, together with GMH, are collectively referred to as Grady Health System (“GHS”).

The FDHA continues to take very seriously, its statutory responsibility under the Hospital Authorities Law (“HAL”), to address the unmet healthcare needs of Fulton and DeKalb Counties. The Authority has established innovative and much needed educational, research, networking, financial support and preventive health programs to augment the healthcare services provided by the GHS in order to fulfill the healthcare needs, including mental health, of various populations within Fulton and DeKalb Counties. The FDHA is addressing the unmet health needs of those we serve through our Community Health Awareness and Prevention (“CHAP”) and Community Outreach Departments. The FDHA has collaborated with over 100 organizations in furtherance of The FDHA Mission — To improve the health of Fulton and DeKalb residents through health education, health promotion and advocacy for indigent populations.

We celebrated our 75th anniversary milestone throughout the year with various events and acknowledgments, including the contributions of the now late attorney Lewis “Lew” C. Horne, Jr.

Mr. Horne served as acting Chief Legal Officer of the Fulton-DeKalb Hospital Authority/Grady Health System on a 16-month loaned executive assignment regarding the review and implementation of a restructuring plan for Grady Health System, one of the Southeast’s largest public hospitals and trauma centers. He was instrumental in the development of the Grady Memorial Hospital Corporation, a 501(c)(3) nonprofit corporation created by The Fulton-DeKalb Hospital Authority for the purpose of operating the GHS as a nonprofit facility.

High-level public and campus safety professionals, campus leadership along with The FDHA leadership held a community conversation forum at Clark Atlanta University on improving campus safety throughout higher education learning facilities in the area, particularly in the Atlanta University Center (AUC). The event was hosted by Penny Brown Reynolds, J.D. and radio personality Ryan Cameron.
“As we matriculated and stayed in front of healthcare issues, Grady became a visionary hospital. Visionary by Fulton and DeKalb Counties primarily, that saw fit that its people, who could afford healthcare to be treated like people who had money to pay for their healthcare services. In 2008, The Fulton-DeKalb Hospital Authority decided it needed to reach out to the business community, and they listened, and that is what started the revitalization of Grady.”

— Pam Stephenson, Vice Chair, Fulton-DeKalb Hospital Authority

“The Fulton-DeKalb Hospital Authority is a great asset to this community, not only because it helps to oversee and manage the hospital itself and its various aspects, but it’s also been a great corporate partner, in DeKalb County specifically. The FDHA has educated the community in terms of health and wellness. They have helped to support so many programs and events and education opportunities to help people see how they can make their lives better in terms of their health.”

— Lee May, DeKalb County Government

“Grady Hospital, throughout the years, has been consistent in providing quality services. I personally have used Grady Hospital for my primary care, along with members of my family, and I have found the customer service to be excellent and the medical care to be superb. Thank you to The FDHA and Grady Health System for the great service provided to our community over the last 75 years.”

— John Eaves, Chairman, Fulton County Board of Commissioners

“Grady is a reflection of the community we live in. It’s diversity, the excellence of its medical team with Morehouse and Emory doctors staffing it. Moving forward is to look at how we can improve the health of the entire population in Atlanta.”

— Sam Williams, Professor, Georgia State University, and Former President of the Metro Atlanta Chamber of Commerce

“The hospital now has an array of services that are first class, and the fact that this is a safety net hospital for our region, it is in tremendously better shape than it was 7-8 years ago.”

— Michael B. Russell, CEO, H.J. Russell & Company

“I think the community ought to be very proud of Grady. It is now not an institution in trouble, but a first-class healthcare institution serving the citizens of really, north Georgia.”

— A.D. “Pete” Correll, Chairman, Grady Memorial Hospital Corporate and Chairman of Atlanta Equity

“Grady is fulfilling its mission. I don’t think it could have happened without The Fulton-DeKalb Hospital Authority’s attitude, courage, bravery and its commitment to serving the citizens of this community.”

— Thomas D. Bell, Jr., Chairman, MESA Capital Partners, Former Board Member of Grady Memorial Hospital Corporation
Morehouse School of Medicine
H.E.A.L. Clinic

The Morehouse School of Medicine’s H.E.A.L. (Health Equity for All Lives) Clinic (MSM HEAL) contributes to the health equity of the underserved, homeless and uninsured populations in Georgia.

In addition to compassionate care and innovative medicine for the patients, the Morehouse School of Medicine students learn a variety of skills such as patient triage, physical assessment and diagnosis. Additionally, students have the opportunity to work within a health care team, and see the realities of health disparities as they learn first-hand about the challenges and rewards of patient care and community medicine. MSM HEAL also strives to provide concise patient education to promote disease prevention.
Extending Our Mission by Awarding The FDHA Community Health Grants and Healthy Communities Grant Program

Since the inception of The FDHA Community Health Grants five years ago, community-based, non-profit organizations that provide health related services to residents of Fulton and DeKalb Counties have been eligible for grants, regulated by contract that range from $1,000 to $25,000. Through rigorous evaluations of each organization’s alignment with our priorities and potential impact on the community, we allocated funds to those organizations that are building on the programs that have a proven track record and ultimately expanding our reach and extending our mission.

2016 HEALTHY COMMUNITIES GRANT RECIPIENTS

- AID Atlanta
- Aniz, Inc.
- Bellies to Babies
- Caring Works
- CHOICES
- Center for Pan Asian Community Services, Inc.
- Diabetes Association of Atlanta
- East Atlanta Kids
- Emory University’s Alzheimer’s Disease Research Center
- Empowerment Resource Center
- Families First
- Georgia Perimeter College
- Good Samaritan Health Center
- Jerusalem House
- Latin American Association
- Lee Thompson Young Foundation
- Metropolitan Counseling Services
- Morehouse School of Medicine – Community Voices
- Morehouse School of Medicine – Reach One Each One
- New Life Ministries
- Odyssey Family Counseling Center
- Project Healthy Grandparents
- Quality Living Services
- RAKSHA, Inc.
- Ryan Cameron Foundation
- Saint Jude’s Recovery Center, Inc.
- Sickle Cell of Georgia
- The Health Initiative
- Wellspring
- Wholistic Stress Control Institute

“Partnering Back” is an important part of our grants program — where our partners support our community events and provide resources to the community as a part of their partnership. We want partners who share our collective concern and are willing to collaborate and create together to make the greatest impact.

2016 FDHA PARTNERSHIP GRANTS

- Thomasville Heights Elementary School
- Trumpet Foundation
- YouthSpark
- Legendary Awards Foundation
- CHAMPS
- HUB Family Resource Center
- Concerned Black Clergy
- Omega Psi Phi
- Ryan Cameron Foundation
- Health Institute for Preventive Care
- The Judge Penny Brown Reynolds Foundation
- Leading Women’s Repertory Theatre, Inc.
- National Cares Mentoring Movement, Inc.
- DeKalb Chamber of Commerce
- Fathers Incorporated
- The Aaron Group
- The Community Foundation for Greater Atlanta
- Delta Research & Education Foundation
- Atlanta Ice Cream Festival
- Hosea Feed The Hungry & Homeless
- Morehouse School of Medicine
- National Dental Association
- Center for Black Women’s Wellness
- How Big is Your Dream! Foundation
- Clark Atlanta University
- Oakland City Community/
Cultivating the Next Generation

The Fulton-DeKalb Hospital Authority’s fellowship and internship programs respectively bear the names of two former Board of Trustees member, the late Frank H. Monteith and the late Michael R. Hollis.

Mr. Monteith had an entrepreneurial spirit and started his own transportation company — the largest and oldest minority owned limousine service in the Southeast — which he owned and operated for 43 years. As a member of the Fulton-DeKalb Hospital Authority Board of Trustees for nine years, Mr. Monteith left a legacy of entrepreneurship and generosity.

Mr. Hollis, a Board of Trustees member for five years, left a legacy of innovation, public service, and commitment to health care for all persons, particularly the indigent.

These programs integrate academics with practical experience. It is an opportunity for students to assist the organization with a project or initiative related directly or indirectly to the student’s academic work. It is designed to provide an opportunity for the student to gain knowledge and valuable work experience in the health arena, which incorporates many disciplines. Some of the fields that are potentially available for student fellowships include, but are not limited to public health, public policy, policy administration, marketing, public relations, finance, and sociology.
Financial Oversight

The FHDA Board and Finance team works on an ongoing basis with Grady Memorial Hospital Corporation (GMHC) related to any financial and or compliance issues that fall under The FDHA’s fiduciary responsibilities.

BUDGETING

The Finance Department of The FDHA is tasked with various oversight and asset management responsibilities related to the Grady Health System (GHS). The following are specific areas and an overview of the related responsibilities. The FDHA reviews both the preliminary and final annual budgets for GMHC. The FDHA Board, along with staff, reviews the proposed budget’s assumptions, projections and variances to prior year budgets. The Board also discusses budget funding issues that GMHC may be facing and works in collaboration to help mitigate and or minimize any budget restraints. The Board approves The FDHA and GHS budgets once all areas of concern (if applicable) are addressed. The FDHA also reviews GMHC’s quarterly financial reports and variances to the approved budget.

PENSION MANAGEMENT

The FDHA owns the investment and liability related to the Pension Plan for the GMHC employees. The FDHA ensures that administration of the plan complies with all applicable Governmental Accounting Standards Board (GASB) regulations. The plan was closed to new participants in 2007.

Additional Oversight and Responsibilities

SUPPLIER DIVERSITY

The FDHA is obligated to ensure that there are fair and reasonable levels of participation by qualified minority businesses. The FDHA receives quarterly reports from GHS that are reviewed and monitored by The FDHA Compliance Committee. The FDHA utilizes the services of a Supplier Diversity Consultant to review the Minority Business Enterprise (MBE) reports and provide appropriate feedback to the FHDA Board of Trustees.

QUALITY OF CARE REPORTING

The FDHA also receives quarterly quality of care and Patient Satisfaction Reports to monitor those areas within GHS. Like the MBE reports, the quality of care and patient satisfaction reports are reviewed and monitored by The FDHA Compliance Committee and quality assurance consultants.

CRESTVIEW NURSING HOME

The FDHA is the owner of Crestview Nursing Home. Crestview is an intermediate and skilled nursing care facility designated to care for residents of Fulton and DeKalb Counties.
### The Fulton-DeKalb Hospital Authority

**Statement of Revenues, Expenses, and Changes in Net Assets**

**For year ending December 31, 2016**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Revenue</strong></td>
<td></td>
</tr>
<tr>
<td>Lease Payments from GMHC and TUFF/GSU Parking</td>
<td>2,690,000</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td>$2,690,000</td>
</tr>
<tr>
<td><strong>Operating Expenses</strong></td>
<td></td>
</tr>
<tr>
<td>Salary &amp; Benefits</td>
<td>662,877</td>
</tr>
<tr>
<td>Internship/Fellowship Program</td>
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<tr>
<td>Professional Fees (Administrative services)</td>
<td>280,792</td>
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<tr>
<td>Consultants (Audits, Legal, Actuary, Oversight, etc.)</td>
<td>493,300</td>
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<tr>
<td>Office Administration and Supplies</td>
<td>70,205</td>
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<tr>
<td>Facility and Equipment</td>
<td>115,412</td>
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<tr>
<td>Professional Education</td>
<td>26,812</td>
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<tr>
<td>Community Outreach (Sponsorships &amp; Programs)</td>
<td>1,007,505</td>
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<tr>
<td>Meetings (Quarterly Board &amp; Committee) and Travel</td>
<td>29,472</td>
</tr>
<tr>
<td>Pension Expenses</td>
<td>8,498,000</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td>$11,234,649</td>
</tr>
<tr>
<td><strong>Operating Income Before County Contributions to GMHC</strong></td>
<td>$(8,544,649)</td>
</tr>
<tr>
<td>Contributions from Fulton and DeKalb Counties to GMHC</td>
<td>55,416,000</td>
</tr>
<tr>
<td>Pass-through County Payments to GMHC</td>
<td>(55,416,000)</td>
</tr>
<tr>
<td><strong>Operating Income (Loss)</strong></td>
<td>$(8,544,649)</td>
</tr>
<tr>
<td><strong>Non-Operating Revenue (Expenses)</strong></td>
<td>22,540,000</td>
</tr>
<tr>
<td>Excess (Deficiency) of Revenues Over Expenses before Capital Contributions and Other Adjustments</td>
<td>13,995,351</td>
</tr>
<tr>
<td><strong>Increase (Decrease) in Net Assets</strong></td>
<td>$13,995,351</td>
</tr>
<tr>
<td><strong>Net Assets (Deficit), Beginning Of The Year</strong></td>
<td>$(112,981,000)</td>
</tr>
<tr>
<td><strong>Net Assets (Deficit), End Of Year</strong></td>
<td>$(98,985,649)</td>
</tr>
</tbody>
</table>
NOTES ABOUT THE NUMBERS

Non-Operating revenue mainly consists of contributions from the counties for debt service and interest expense on The Authority’s revenue bonds.

On November 21, 2012, the Authority issued revenue refunding certificates in the amount of $136,990 (the “2012 Certificates”), secured by a pledge of the Authority’s revenues derived under a contract with Fulton County. The proceeds received were used to provide funds to redeem the Fulton County portion of the Series 2003, Series 2010, and Series 2011 revenue certificates. The refunded portion of the 2003, 2010, and 2011 Certificates were considered to be paid, and the liability was removed for the 2010 and 2011 Certificates from the Authority’s combined financial statements. Amounts outstanding under the Series 2012 Certificates totaled $114,240 as of December 31, 2016. The principal of the Series 2012 Certificates is payable annually through January 1, 2023. Interest is payable semiannually (January 1 and July 1) at a rate of 2.48% per annum. In addition, the Authority incurred a loss from the defeasement of $2,747 for the 2012 Certificates, which is being amortized and recognized as additional interest expense over the remaining life of the 2012 Certificates as of December 31, 2014. As of December 31, 2016, the unamortized amount was $1,064 and is reflected as a deferred outflow of resources for the 2012 Certificates in the combined statement of net position.

In 2008 the asset balances related to buildings and equipment were transferred to the Corporation leaving a large liability balance, primarily relating to the bonds, reflective in the net assets.

Net assets is the terminology that nonprofit organizations or governmental entities use that represents their equity. It represents total assets less total liabilities.

On December 19, 2013, the Authority issued revenue refunding certificates in the amount of $41,380 (the “2013 Certificates”), secured by a pledge of the Authority’s revenues derived under a contract with DeKalb County. The proceeds received were used to provide funds to redeem DeKalb County’s remaining unfunded portion of the Series 2003 Certificates. The refunded portion of the 2003 Certificates are considered to be paid, and the liability removed for the 2003 Certificates from the Authority’s combined financial statements. Amounts outstanding under the Series 2013 Certificates totaled $28,955 as of December 31, 2016. The principal of the Series 2013 is payable annually through January 1, 2020. Interest is payable semiannually (January 1 and July 1) at a rate of 1.50% per annum. In addition, the Authority incurred a loss from the defeasement of $2,226 for the 2013 Certificates, which is being amortized and recognized as additional interest expense over the remaining life of the 2003 Certificates as of December 31, 2014. As of December 31, 2016, the unamortized amount was $1,108 and is reflected as a deferred outflow of resources for the 2013 Certificates in the combined statement of net position.

The Authority retained ownership of the Defined Benefit Pension Plan. The Authority manages the oversight related to the administration of the Pension Plan’s assets and liabilities. The Authority is responsible for overseeing the administration of the Plan including but not limited to audits, Plan documents and internal controls. The Plan’s assets as of December 31, 2016 were $208M.
Apply to be considered for The FDHA’s Healthy Communities Grant.

Community-based non-profit organizations that provide ongoing, health-related services over a period of time to residents of Fulton and DeKalb Counties are eligible to apply for funds through the Community Health Grant Program. Such services include, but are not limited to:

- Health promotion and education programs
- Health and wellness screenings
- Direct health services to indigent populations

Apply to be considered for The FDHA’s Partnership Grant.

We work with organizations that focus on reducing chronic diseases and provide services that are underrepresented in the community. Apply to be a partner of The Fulton-DeKalb Hospital Authority. If your organization is looking for financial support for a one-time community health event, contact us for an application to be considered for a Partnership Grant.

Sponsor a FDHA meaningful program.

We are always looking for companies who share the same passion and focus for health care issues to help support our initiatives in either financial or human capital. This year we will be delivering the following programs for the public, including but not limited to:

- Community forums, Network of Care trainings, and Health Summit
- Interfaith Roundtables
- School Health Task Force
- Frank H. Monteith Fellowship Program and the Michael Hollis Internship Program
  - Applicants can apply for either program at: thefdha.com/opportunities/internships

The FDHA invites you to get engaged and help to identify new opportunities to collaborate — an effort to extend our reach whether through grants, partnerships or sponsorships.
When I joined The Fulton-DeKalb Hospital Authority in 2011, we didn’t have a community outreach arm or Community Health Awareness and Prevention Department. We sponsored some programs, and mainly focused on overseeing Grady Hospital. Like hospitals, were more patient-centered.

For the last 75 years, The FDHA has been a champion of change agent for ensuring equitable healthcare for all, especially the indigent and medically underserved in Fulton and DeKalb Counties. As the country debates the definition of access to care, The FDHA has remained steadfast on our mission for well over half a century. We’ve gone from owning Grady, to saving Grady, to having oversight of Grady; while maintaining ownership, and then expanding health education into the community to emphasize prevention. In 2014, we took it to another level and started drilling down to address the disparities and health needs on a zip code level, and we continued with that effort. I am proud to reveal that during 2016, users turned to our Network of Care database more than 175,000 times for health information, to review data that helped fine-tune and focus their efforts. This further propelled our mission.

With every decision we make to create, implement or fund a program that addresses health disparities, we ask ourselves, why are we doing this, and what kind of behaviors do we think we will be able to change? The umbrella answer is simple — we want to improve the health status of Fulton and DeKalb Counties. But, how will we accomplish this? The FDHA has evolved over time as we move the dial on health disparities. What once may have been addressed from a one-size-fits all approach, has progressed over 75 years to deeply understand, through time, effort and research, what particular health challenges have specific and clear impact on the community, and now we can drill down to deliver solutions in a more strategic fashion.

What continues to motivate me, but also keeps me up at night is thinking about what happens to those who can’t afford those resources. It’s been proven that the lack of knowledge of resources and knowing where they are, is also a barrier to care. That is why we so diligently help GHS turn over the rocks and identify the organizations that can be the safety net to the safety net. But let’s face it, not one organization can do it all. We started awarding Community Health Grants at around $300,000 total and now we have invested close to $1,000,000 in our communities. Our decisions are based in research and analysis, and the insights unearthed through the Network of Care database.

In the end, our focus is on being the champion for the underserved in Fulton and DeKalb Counties and reducing health disparities. We want Fulton and DeKalb Counties to become healthier than they have ever been, year over year. We appreciate your continued or future support, effort and voice, advocating for the medically underserved, along with us.

Lisa Flagg, Esq.
Chief Executive Officer
The Fulton-DeKalb Hospital Authority
Thank you to those in various leadership positions who have shown through their commitment in time, resources, funding and insights, your unwavering support. May our collective effort focused on eliminating health disparities and improving health status continue to positively impact the lives of residents in DeKalb and Fulton Counties.

It is Our Calling
We won't rest until we do everything in our power to reduce health disparities in Fulton and DeKalb Counties. Countless staff hours are dedicated each year, outside of traditional working hours, to make a difference in the communities we serve. It is our mission. It is our pleasure.

2016 FULTON-DEKALB HOSPITAL AUTHORITY BOARD OF TRUSTEES

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Pamela Stephenson, Esq. — Vice Chair
Sharon Bent-Harley, M.D. — Secretary
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Beverly Burks — Director of Community Engagement
Jasmine Curry, MBA — Community Engagement Coordinator
Cheryl Rogers — Community Outreach Coordinator
Angela Thornton — Community Outreach Director
Tammy Pitts — Accountant
Sherard Polite, MPH — Health Educator
Ashley Yates — Program Associate
Geanie Jones, MS — Health Educator

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