2015 ANNUAL REPORT
Branching Out to Build Healthier Communities

The Fulton-DeKalb Hospital Authority
ROOTED IN THE COMMUNITY
Our Mission

The Fulton DeKalb Hospital Authority (FDHA), proud owners of the Grady Health System (GHS), exists to ensure quality care is available to the indigent and medically underserved residents of Fulton and DeKalb counties while taking action to improve the health status of those we serve.

We achieve our mission when we actively:

- **ENGAGE** the public by helping individuals and families make informed health care decisions by sharing health information.
- **EDUCATE** the community on a range of healthcare services available by providing resources and connecting the community to programs and services.
- **ADVOCATE** for the medically underserved population of Fulton and DeKalb counties and for meaningful healthcare policies for the people of Georgia.

Additionally, our charge is to oversee the operations of GHS, ensuring its continued providence of and access to quality health care for all.

ABOUT THE FDHA LOGO: The blue and black cross you see represents “health” in general and the use of dots to make the cross represents the diverse stakeholders Grady Health System serves. The two black connected dots represent the two counties of Fulton and DeKalb that are connected to ensure the best health of the citizens. The four blue connected dots represent the connected mission of The Fulton-DeKalb Hospital Authority. The use of the color blue is associated with health and healing and represents knowledge, power, integrity and seriousness. The black color is associated with power and formality.
MESSAGE FROM THE CHAIRMAN

Friends,

Grady Memorial Hospital’s founding mission — “to offer quality medical services to those in need,” started as a seed of an idea and has flourished with the support and oversight of The Fulton-DeKalb Hospital Authority (FDHA) for nearly 75 years.

During this time, we are proud to say The FDHA’s roots in the community have gotten deeper and wider as we engaged, partnered with and supported the missions of hundreds of organizations while carrying out our own mission to meet the unmet health needs of the communities we serve.

Our strength and our reach began with educating; advocating for and engaging our citizens with meaningful information that encourages them make healthy choices. By doing so, we are helping to reduce health inequities and create meaningful clinical-community linkages. As an actionable approach to addressing health equities, we prioritized gaining the engagement of the community and emphasized the importance of taking preventive health measures to avoid chronic illnesses altogether. We did this in a variety of ways in 2015, including but not limited to:

• Our dedicated programming, through events like our 4th Annual Health Summit, “Violence: America’s Challenge”.
• Our countless partnerships with community organizations that are working in the trenches to motivate and inspire a healthier Atlanta.
• Sharing data from our community-accessible Network of Care database that launched in late 2014, to help organizations focus their resources.

On behalf of the exceptionally credentialed and dedicated Board of Trustees, I ask that you establish your support for not only The FDHA and Grady Health System, but for so many of our community partners who carry the torch day in and day out as we work together to improve the quality of care and health awareness for all in our community.

Together, let’s grow a healthier Atlanta.

Thomas W. Dortch, Jr.
Chair, Board of Trustees
The Fulton-DeKalb Hospital Authority
Since WWII, The Fulton-DeKalb Hospital Authority (FDHA), the owners of Grady Health System, has been dedicated to meeting the health needs of the indigent and medically underserved and improving the health status of citizens of all income levels within Fulton and DeKalb counties. We promote improved community health outcomes through education, advocacy and collaborative partnerships. Here are some of the ways in 2015 we made a difference in the lives of individuals and families in the communities we serve.

### Uses of the Innovative Network of Care Tool (FDHANetworkofCare.org)

which serves as a resource for individuals, families and agencies concerned with community health. As a one-stop-shop, it features zip code level health outcome and demographic data for the two counties, best practices for intervention and health promotion programs, legislative updates and national health outcome data.

**775**

$346,671

Invested in addressing and enhancing community health by giving grants to 24 organizations dedicated to achieving positive health outcomes for citizens in Fulton and DeKalb counties.

**Violence: America’s Challenge**

TOOK CENTER STAGE AT THE FDHA’S 4th ANNUAL HEALTH SUMMIT

One of our flagship community programs that sprouted from a seed of an idea more than 5 years ago to a premier community event is our Annual Health Summit. The FDHA’s 4th Annual Health Summit’s theme in 2015 was *Violence: America’s Challenge*. With more than 1,000 attendees, we informed, educated and engaged participants, which included the general public, leaders of non-profit organizations, and those in the clinical and healthcare professions.

From a breakfast honoring civil rights legends and a day full of powerful panels and sessions on various violence-related subjects, to an open forum town hall where questions were asked and attendees received additional resources, The FDHA’s 4th Annual Health Summit was powerful and impactful for those who attended.

**KEY SUMMIT TOPICS**

- Mental Health
- Human Trafficking
- Domestic Violence
- Violence and Justice
- The Role of Faith
- Empowering the Community to Stop the Violence
1,025 People attended The FDHA 4th Annual Health Summit Violence: America’s Challenge and The FDHA Fulton and DeKalb Follow Up Forums that addressed violence as a critical community health issue.

544 Community Hours Performed by the FDHA Staff to enhance and improve the health status of residents in Fulton and DeKalb Counties.

24 Non-Profit Organizations received technical assistance and training from The FDHA to build capacity to further address community health concerns.

12,023 Citizens in Fulton and DeKalb counties benefited from all of the programs, initiatives and partnerships the FDHA funded to address community health concerns.

154 Area High School Students Attended the Youth Leadership Conference

The Center for Disease Control and Prevention reports that $16 billion is spent annually on youth homicides and assault related injuries. Homicide continues to be the 2nd leading cause of death for youth ages 15 to 24 years old. In October, we hosted The FDHA 4th Annual Health Summit on the subject of violence awareness and prevention and also expanded the effort to include a day for youth. One hundred and fifty-four area high school students attended the Youth Leadership Conference that covered topics such as:

• Gang Violence
• Bullying
• Dating Violence
• Conflict Resolution

Students were also a part of a town hall discussion with local experts, activists and survivors. In addition, local organizations were present to offer resources, alternatives and programs to engage youth.
Promoting wellness and healthy living for 31 years, Wholistic Stress Control Institute (WSCI) was founded by Jennie C. Trotter in response to the Atlanta Missing and Murdered Children’s Youth Crisis. Her organization’s work has literally changed the lives of individuals in Fulton and DeKalb counties, but also around the world. For this reason, they received the 2015 Healthcare Champions Chairman’s Award.

WSCI accomplishes its mission through a variety of training programs for people of all ages. Wholistic Stress Control Institute also actively partners with educational institutions and community-based organizations to promote health and wellness within the community.

Ahead of its time more than 30 years ago, Wholistic Stress Control Institute’s mission and services are needed more today than ever before with the increase of violence, unemployment, abuse, homelessness, and many more stressors that continue to affect our lives.

WSCI encourages individuals to take personal responsibility for their lives and well-being through 13 award winning and groundbreaking community prevention programs in the areas of:

- Mental Health
- Wellness
- Substance Abuse
- Juvenile Delinquency
- Violence Prevention
- Teen Pregnancy
- Parenting
- HIV/AIDS
Reaching and Connecting with Non-profit Health Organizations Through The FDHA Community Health Grants Program

Since the inception of The FDHA Community Health Grants four years ago, community-based, non-profit organizations that provide health-related services to residents of Fulton and DeKalb counties have been eligible for grants, regulated by contract that range from $1,000 to $25,000. A very detailed application review and selection process is conducted.

Every dollar The FDHA allocates has both a positive effect and far reach into the communities that rely on support that they otherwise, may not be able to afford to receive.

2015 HEALTH GRANT RECIPIENTS:

AID Atlanta
Aniz, Inc.
Bellies to Babies
CaringWorks, Inc.
Carrie Steele Pitts Home
Center for Pan Asian Community Services, Inc. (CPACS)
Center Helping Obesity in Children End Successfully (C.H.O.I.C.E.S.)
Diabetes Association of Atlanta
East Atlanta Kids
Emory Alzheimers Disease Research Center
Empowerment Resource Center
Families First
Good Samaritan Health Center
Georgia Perimeter College Foundation
Jerusalem House
Latin American Association
Lee Thompson Young Foundation, Inc.
Metropolitan Counseling Services, Inc. (MCS, Inc.)
Morehouse School of Medicine Community Voices
New Life Community Ministries
Odyssey Family Counseling
Project Healthy Grandparents
Quality Living Services, Inc.
RAKSHA
Reach One, Each One (MSM)
Ryan Cameron Foundation
Sickle Cell Foundation of Georgia, Inc.
St. Jude’s Recovery Center
The Health Initiative
Wellspring Living Community
Wholistic Stress Control, Inc.
The FDHA Network of Care Database at Work for the Community

The FDHA is one of the only organizations in Georgia to utilize the Network of Care (NOC) database. The database is an innovative tool for individuals, families and health agencies to use to identify and assess local health outcomes down to the zip code level. Because it is searchable by zip code, it can more accurately identify which areas of the community have challenges with social determinants of health and some health conditions. This database information, coupled with strategically tailored programs and services, can create a space for health equity.

Because Fulton and DeKalb counties have some of the poorest health care outcomes in the nation, it was imperative The FDHA work to deliver the database to Georgia to help aid non-profits and those who work in the healthcare industry quell the problem. The database can help organizations apply resources and funding even more strategically.

Read about how the use of The FDHA NOC database has been benefiting organizations since its launch in late 2014, and visit it for yourself: FDHANetworkOfCare.org

The Fulton-Dekalb Hospital Authority’s Network of Care online database has served as our agency’s virtual employee! It has increased our capacity to write grants by providing up-to-date statistics for almost ANY health related area. The ease of use for this tool is exceptional! Kudos to The FDHA.

Tarita Johnson, MSW
Program Manager
Wholistic Stress Control Institute, Inc.

Veronica Squires
Chief Development Officer
The Good Samaritan Health Center

“The FDHA’s Network of Care (NOC) database tool has been invaluable to The Good Samaritan Health Center’s fundraising strategy. Through it we learned that there is a 13-year lifespan gap between the neighborhood where Good Sam is located and more affluent metro Atlanta neighborhoods like Buckhead. We also learned from The FDHA’s Dr. Keri Norris that much of this disparity is a result of poor healthcare options. When we presented our Board of Directors with the fact that ZIP code is more important than genetic code when it comes to wellness, they were inspired to take action. As a result of the FDHA’s NOC tool, we developed the 13-Year Club, a monthly donor program that encourages individuals to contribute monthly at any level to support the on-going operations of Good Sam. Through the 13-Year Club we invite our funders to partner with us, over the long haul, to reduce this lifespan gap on the Westside of Atlanta. We know it takes a village to make this kind of transformational change, and we are grateful The FDHA is in our village!”
We utilized The FDHA Network of Care (NOC) database application and accessed the Library and Health Data modules to complete research for our Sweet-Heart Diabetes and Cardiovascular Program. The findings reinforced our overall knowledge of the diseases as well as helped us gain information on the health trends in the specific communities that we serve in South DeKalb and Fulton counties. This data was used to validate and enhance the components of our Sweet-Heart Program relative to instruction on prevention and management of the diseases. Additionally, we utilized The FDHA NOC database tool to conduct research as we submitted our 2016 Community Health Grant to substantiate the inclusion of Cancer as a component of our program.

Even though New Life Community Ministries has gained significant knowledge/data from the Network of Care, we have only scratched the surface as to accessing the capabilities of the website. In 2016, we plan to expand the training to additional staff/volunteers and our middle school students of New Life Christian Academy of Achievers. The FDHA NOC has a wealth of information that students can access and understand to reinforce early adoption of living healthy lifestyles.

Michael Bryant
Interim Executive Director
New Life Community Ministries

Vanetta S. Keyes
Founder & Executive Director
The Center Helping Obesity in Children End Successfully (C.H.O.I.C.E.S.)
Growing Our Future Healthcare Leaders Through Fellowships and Internships

The Fulton-DeKalb Hospital Authority’s internship and fellowship programs bear the names of two former Board of Trustees member, the late Frank H. Monteith and the late Michael R. Hollis.

Mr. Monteith had an entrepreneurial spirit and started his own transportation company — the largest and oldest minority owned limousine service in the Southeast — which he owned and operated for 43 years. As a member of the Fulton-DeKalb Hospital Authority Board of Trustees for nine years, Mr. Monteith left a legacy of entrepreneurship and generosity.

Mr. Hollis, a Board of Trustees member for five years, left a legacy of innovation, public service, and commitment to health care for all persons, particularly the indigent.

These two program programs integrate academics with practical experience. It is an opportunity for a students to assist the organization with a project or initiative related directly or indirectly to the student’s academic work. It is designed to provide an opportunity for the student to gain knowledge and valuable work experience in the health arena, which incorporates many disciplines. Some of the fields that are potentially available for student fellowships include, but are not limited to public health, public policy, policy administration, marketing, public relations, finance, and sociology.

**FRANK H. MONTEITH FELLOWSHIP RECIPIENTS**

<table>
<thead>
<tr>
<th>Name</th>
<th>University</th>
<th>Degree</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lindsay Lewis</td>
<td>University of Georgia, 2015</td>
<td>Master in Public Health Policy and Management, Global Health (MPH)</td>
</tr>
<tr>
<td>Steven LaBrecque</td>
<td>Michigan State University, 2015</td>
<td>Master in Public Health</td>
</tr>
<tr>
<td>Brittany Equis Duggan</td>
<td>Georgia State University, 2015</td>
<td>Post Baccalaureate Program Candidate</td>
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**MICHAEL R. HOLLIS INTERNSHIP RECIPIENTS**

**2015 SPRING**

<table>
<thead>
<tr>
<th>Name</th>
<th>University</th>
<th>Project</th>
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</thead>
<tbody>
<tr>
<td>Ida Michaels</td>
<td>Georgia State University</td>
<td>Diabetes</td>
</tr>
<tr>
<td>Jessica Root</td>
<td>Emory University</td>
<td>Health Insurance Literacy</td>
</tr>
<tr>
<td>Lindsay Lewis</td>
<td>University of Georgia</td>
<td>Food Safety</td>
</tr>
<tr>
<td>Mekdes Tsega</td>
<td>Emory University</td>
<td>Refugee Health Promotion</td>
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**2015 SUMMER**

<table>
<thead>
<tr>
<th>Name</th>
<th>University</th>
<th>Project</th>
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</thead>
<tbody>
<tr>
<td>Elijah Bankston</td>
<td>Kennesaw State</td>
<td>Accounting and Finance</td>
</tr>
<tr>
<td>Sana Malik</td>
<td>Georgia State University</td>
<td>High School Attainment</td>
</tr>
<tr>
<td>Steven LaBrecque</td>
<td>Michigan State</td>
<td>Obesity &amp; Nutrition</td>
</tr>
<tr>
<td>Yasmine Alkhalid</td>
<td>Emory University</td>
<td>HIV linkages to care</td>
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**2015 FALL**

<table>
<thead>
<tr>
<th>Name</th>
<th>University</th>
<th>Project</th>
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<tbody>
<tr>
<td>Brittany Duggan</td>
<td>Georgia State University</td>
<td>HIV/AIDS</td>
</tr>
<tr>
<td>Lawrence Blair</td>
<td>Georgia State University</td>
<td>Obesity</td>
</tr>
<tr>
<td>Tran Ngo</td>
<td>Clayton State</td>
<td>Domestic Violence &amp; HIV</td>
</tr>
<tr>
<td>Yasmine Alkhalid</td>
<td>Emory University</td>
<td>Health Literacy</td>
</tr>
</tbody>
</table>
The FHDA Board and Finance team works on an ongoing basis with Grady Memorial Hospital Corporation (GMHC) related to any financial and or compliance issues that fall under The FDHA’s fiduciary responsibilities.

**BUDGETING**

The Finance Department of The FDHA is tasked with various oversight and asset management responsibilities related to the Grady Health System (GHS). The following are specific areas and an overview of the related responsibilities.

The FDHA reviews both the preliminary and final annual budgets for GMHC. The FDHA Board, along with staff, reviews the proposed budget’s assumptions, projections and variances to prior year budgets. The Board also discusses budget funding issues that GMHC may be facing and works in collaboration to help mitigate and or minimize any budget restraints. The Board approves the budget once all areas of concern (if applicable) are addressed. The FDHA also reviews GMHC’s quarterly financial reports and variances to the approved budget.

**PENSION MANAGEMENT**

The FDHA owns the investment, liability and Governmental Accounting Standards Board regulatory compliance related to the Pension Plan for the GMHC employees. The plan was closed to new participants in 2007.

**Additional Oversight and Responsibilities**

**SUPPLIER DIVERSITY**

The FDHA is obligated to ensure that there are fair and reasonable levels of participation by qualified minority businesses. The FDHA receives quarterly reports from GHS that are reviewed and monitored by The FDHA Compliance Committee. The FDHA utilizes the services of a Supplier Diversity Consultant to review the Minority Business Enterprise (MBE) reports and provide appropriate feedback to the FHDA Board of Trustees.

**QUALITY OF CARE REPORTING**

The FDHA also receives quarterly quality of care and Patient Satisfaction Reports to monitor those areas within GHS. Like the MBE reports, the quality of care and patient satisfaction reports are reviewed and monitored by The FDHA Compliance Committee.

The FDHA is the owner of Crestview Nursing Home. Crestview is an intermediate and skilled nursing care facility designated to care for residents of Fulton and DeKalb Counties.
The Fulton-DeKalb Hospital Authority  
Statement of Revenues, Expenses, and Changes in Net Assets  
For Year Ending December 31, 2015

<table>
<thead>
<tr>
<th>OPERATING REVENUE</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lease Payments from GMHC and Georgia State University</td>
<td>$2,708,000</td>
</tr>
<tr>
<td>TOTAL OPERATING REVENUE</td>
<td>$2,708,000</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>OPERATING EXPENSES</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salary &amp; Benefits</td>
<td>$659,328</td>
</tr>
<tr>
<td>Internship/Fellowship Program</td>
<td>$46,841</td>
</tr>
<tr>
<td>Professional Fees (Administrative services)</td>
<td>$266,073</td>
</tr>
<tr>
<td>Consultants(Audits, Legal, Actuary,Oversight, etc.)</td>
<td>$526,414</td>
</tr>
<tr>
<td>Office Administration and Supplies</td>
<td>$77,660</td>
</tr>
<tr>
<td>Facility and Equipment</td>
<td>$117,505</td>
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<tr>
<td>Professional Education (Governance Institute)</td>
<td>$26,593</td>
</tr>
<tr>
<td>Community Outreach (Sponsorships &amp; Programs)</td>
<td>$684,057</td>
</tr>
<tr>
<td>Travel and Meetings (Quarterly Board &amp; Committee)</td>
<td>$36,259</td>
</tr>
<tr>
<td>Pension expenses</td>
<td>$3,853,000</td>
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<tr>
<td>TOTAL OPERATING EXPENSES</td>
<td>$6,293,730</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>OPERATING INCOME BEFORE COUNTY CONTRIBUTIONS</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Contributions from Fulton and DeKalb Counties</td>
<td>$57,416,000</td>
</tr>
<tr>
<td>Pass-through County Payments</td>
<td>($57,416,000)</td>
</tr>
<tr>
<td>OPERATING INCOME (LOSS)</td>
<td>($3,585,730)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NON-OPERATING REVENUE (EXPENSES)</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess (Deficiency) of Revenues Over Expenses before Capital Contributions and Other Adjustments</td>
<td>$15,392,270</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>INCREASE (DECREASE) IN NET ASSETS</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>NET ASSETS (DEFICIT), BEGINNING OF THE YEAR</td>
<td>($128,373,000)</td>
</tr>
<tr>
<td>NET ASSETS (DEFICIT), END OF YEAR</td>
<td>($112,980,730)</td>
</tr>
</tbody>
</table>
NOTES ABOUT THE NUMBERS

Non-Operating revenue mainly consists of contributions from the counties for debt service and interest expense on The Authority’s revenue bonds.

On October 6, 2011, the Authority issued revenue refunding certificates in the amount of $15.4M (the “2011 Certificates”) secured by a pledge of the Authority’s revenues derived under a contract with Fulton County. The Authority entered into a contract dated October 6, 2011, under the terms of which Fulton County, in consideration for certain facilities and services provided by the Authority, agreed to pay the required principal and interest on the 2011 Certificates. The proceeds of the 2011 Certificates were used to refund the taxable note, as issued for the purpose of financing certain monthly sinking fund requirements relating to the 2003 Certificates, and to pay the cost of issuing the 2011 Certificates.

On November 21, 2012, the Authority issued revenue refunding certificates in the amount of $136.9M (the “2012 Certificates”), secured by a pledge of the Authority’s revenues derived under a contract with Fulton County. The proceeds received were used to provide funds to redeem the Fulton County portion of the Series 2003, Series 2010, and Series 2011 Certificates. The refunded portion of the 2003, 2010, and 2011 Certificates were considered to be paid, and the liability was removed for the 2010 and 2011 Certificates from the Authority’s combined financial statements. Amounts outstanding under the Series 2013 Certificates totaled $35.9M as of December 31, 2015. The principal of the Series 2013 is payable annually through January 1, 2020. Interest is payable semiannually (January 1 and July 1) at a rate of 1.50% per annum. In addition, the Authority incurred a loss from the defeasement of $2.2M for the 2013 Certificates, which is being amortized and recognized as additional interest expense over the remaining life of the 2003 Certificates as of December 31, 2014. As of December 31, 2015, the unamortized amount was $1.4M and is reflected as a deferred outflow of resources for the 2013 Certificates in the combined statement of net position.

In 2008 the asset balances related to buildings and equipment were transferred to the Corporation leaving a large liability balance, primarily relating to the bonds, reflective in the net assets.

Net assets is the terminology that nonprofit organizations or governmental entities use that represents their equity. It represents total assets less total liabilities.

The Authority retained ownership of the Defined Benefit Pension Plan. The Authority manages the oversight related to the administration of the Pension Plan’s assets and liabilities. The Authority is responsible for overseeing the administration of the Plan including but not limited to audits, Plan documents and internal controls. The Plan’s assets as of December 31, 2015 were $200M.
Show Your Support, Get Involved or Apply!

The FDHA invites you to get engaged and help to identify new opportunities to collaborate — an effort to extend our reach whether through grants, partnerships or sponsorships.

Apply to receive The FDHA’s Community Health Grant.

Community-based non-profit organizations that provide health-related services to residents of Fulton and DeKalb counties are eligible to apply for funds through the Community Health Grant Program. Such services include, but are not limited to:

- Health promotion and education programs
- Health and wellness screenings
- Durable medical products

Become a partner of The FDHA.

We work with organizations that focus on reducing chronic diseases and provide services that are underrepresented in the community.

If your organization conducts community-based health and wellness programming or events, contact us for an application to become a partner of The Fulton-DeKalb Hospital Authority.

Sponsor some of The FDHA’s meaningful programs.

We are always looking for companies who share the same passion and focus for health care issues to help support our annual events in either financial or human capital. This year we will be delivering the following programs for the public:

- **Community forums, Network of Care trainings, and Health Summit**
- **Apply to the Frank H. Monteith Fellowship Program**
  This program, which bears the name of the late board of trustees member who was a consummate entrepreneur, integrates academics with practical experience. It is an opportunity for a student to assist the organization with a project or initiative related directly or indirectly to the student’s academic work. It is designed to provide an opportunity for the student to gain knowledge and valuable work experience in the health arena, which incorporates many disciplines.

  Both interns and fellows can receive $3,000 scholarship or college credit. Fellows must be enrolled in graduate school and meet the program requirements.

- **Apply to the Michael R. Hollis Leadership Internship Program**
  This internship program integrates academics with practical professional experience. Students will gain substantive healthcare industry knowledge by assisting with The Fulton DeKalb Hospital Authority’s projects and initiatives. Interns must be enrolled in an undergraduate studies program full-time.
  - Interns receive a $3,000 scholarship or college credit.
  - Applicants can apply for either program at thefdha.com/opportunities/internships
Supporters,

As we come close to celebrating The Fulton-DeKalb Hospital Authorities’ 75th Anniversary, I can’t help but reflect on how we’ve evolved as an organization. Our connections in the community along with our own self-reflection have elevated us from an organization that strictly managed Grady Memorial Hospital and its quality of care to an organization that focused on treating chronic diseases to now an organization that incorporates disease prevention education into everything we do. We are helping infuse tools and resources into the community that will avoid diseases and reduce emergency room visits.

Through our programs for the community and for healthcare professionals and advocates, along with feedback from the attendees of our signature health-related events, and stakeholders, I am continuously inspired to work hard each and every day to fulfill our mission. I know the behaviors we help change ultimately help save lives, and there’s nothing more rewarding.

Whether I’m talking to someone at a community health partner event, speaking on a health-related panel, or in the audience at our annual Health Summit, I am reminded in real life terms that our work matters. I find people yearn for information and insights to improve their lives or the lives of someone they love. They have questions, and with all the talent and resources we have access to, we are making those connections.

Through every health program we have, grant we award, partnership we develop and internship and fellowship we offer, we keep our eyes, ears and hearts squarely planted in the fact that we have a true commitment to saving and changing lives, one community at a time, because all lives matter.

Thank you for your role in helping us plant the seeds of healthy lifestyles for future generations to ensure better health for our communities and Georgians.

Lisa Flagg, Esq.
CEO
The Fulton-DeKalb Hospital Authority

"Knowledge is just like a tree, it starts from a seed that we sow with the community to help build healthier lives."

The Fulton-DeKalb Hospital Authority Team executes the meaningful work that helps The FDHA achieve its mission. Their passion and commitment is immeasurable.

Lisa Flagg, Esq., CEO
Irene Borum, CFO
Keri Norris, PhD, MPH, MCHES, Chief of Health Policy & Administration
Jasmine Curry, MBA, Program Assistant
Tammy Pitts, Accountant
Cheryl Rogers, Community Outreach Coordinator
Angela Thornton, Community Outreach Director
Ashley Yates, Executive Assistant to the CEO
As I meet new people and explain to them what The FDHA does, they are often surprised to find out the specific focus of our organization, the impact our organization is making in the community, and that we own Grady Health System. They had no idea our staff of less than 10, with the support of our prestigious board of trustees and Fulton and DeKalb County Commissioners, is poised, driven and able to make such an impact on the health status of the residents of Fulton and DeKalb counties.

Lisa Flagg, Esq.
CEO
The Fulton-DeKalb Hospital Authority